BOARD OF EDUCATION School District of Independence Tuesday, April 8, 2025

THE MEETINGS WILL BE HELD AT CENTRAL OFFICE, 201 NORTH FOREST AVENUE.

6:00 P.M. - Regular Board of Education Meeting

CALL TO ORDER

- Approval of Agenda.
- II. Request of District Citizens or Employees.
- III. Consent Agenda (Action)

The matters listed under Item III. Consent Agenda, are considered to be routine by the Board of Education and will be enacted by one motion. There will be no separate discussions of the items. If discussion is desired, that item will be removed from the Consent Agenda and will be listed as the first item under the appropriate section of the Regular Agenda.

- 1. Minutes of Board Meeting March 11, 2025
- 2. Approval of Bills (III. 2.)

Authorize the transfer of monies from the Incidental Fund to the Teachers Fund to meet the Teachers Fund obligations for the month and further approve the April 8, 2025 list of bills totaling \$10,915,745.81 as printed.

- 3. Approval to Let Bids for Nutrition Services Preventative Maintenance Contract.
- 4. Approval to Issue a Request for Proposal to Secure Pricing for Propane Fuel for SY 2025-2026 and 2026-2027.
- 5. Approval to Let Bids for Concrete Repair of the Grandstands at Crysler Stadium.
- IV. Superintendent's Report/Miscellaneous.
- V. New Business.
 - 1. Approval of 2025 Summer School Program.
 - 2. Approval of Salary Guides for the 2025-2026 School Year.
 - 3. Approval of Career Ladder for 2025-2026 Stages I. II. and III.
 - 4. Approval of Independence School District Comprehensive Literacy Plan.
 - 5. Approval to Accept Bids and Contracts for Epoxy and Simerrazzo Flooring for District Buildings.
 - 6. Approval to Accept Bids and Contracts for Carpet, LVT and Polished Concrete for District Buildings.
 - 7. Approval of Adjustments to the 2024-2025 School District Calendar.
 - 8. Discussion of the Board of Education Meeting Broadcast.
 - 9. Discussion of the Process to Update Board of Education Policies.
 - 10. Approval of the Compilation of Communications from March Board Meeting Planning and Snow Day Makeup.
- VI. Motion to Adjourn to Closed Session (Mo State Statutes 610.021)

The Next Regular Board of Education Meeting is Scheduled for Tuesday, May 13, 2025.

EXECUTIVE SESSION

Immediately Following Regular Meeting Closed Session Meetings will be held at Central Office, 201 North Forest Avenue, Independence, Missouri

- I. Approval of Minutes of Executive Sessions held: (Action)
 - 1. March 11, 2025.
- II. Closed Session for:

Personnel – § 610.021(3), RSMo. Actions related to the hiring, firing, disciplining or promotion of a District employee when the performance or individual merit of this employee is considered and § 610.021(13), RSMo. Individually identifiable personnel records.

Legal Matters – § 610.021(1), RSMo. Litigation including privileged communications between the Board, its representatives, and its attorneys.

III. Adjournment.

The Board authorizes the transfer of monies from the Incidental Fund to the Teachers Fund to meet the Teachers Fund obligation for the month and further approves the list of bills dated April 08, 2025 totaling 10,915,745.81 as printed. The complete detailed list of bills is available for review in the Business Office.

MARCH 2025 LIST OF BILLS 8-Apr-25

LIST OF BILLS

11 PHIL ROBERTS SCHOLARSHIP	0.00
12 GENERAL OPERATING	9,430,869.23
15 NUTRITION SERVICES	545,286.46
16 ACTIVITY FUNDS	102,252.95
17 SELF-INSURANCE FUNDS	-353,725.11
21 TEACHERS RESTRICTED	0.00
22 TEACHERS OPERATING	166,856.34
31 DEBT SERVICE	200.00
41 CAPITAL BOND FUNDS	0.00
42 CAPITAL OPERATING	1,024,005.94
45 NUTRITION CAPITAL FUND	0.00
46 ACTIVITY CAPITAL FUND	0.00
77 FIDUCIARY BENEFITS	0.00
79 PUBLIC BUILDING CORP	0.00

TOTAL DISBURSEMENTS TO BE APPROVED

10,915,745.81

Agenda Item #: III. 3.
Subject / Title: Approval to Let Bids for Nutrition Services Preventive
Maintenance Contract
X Action Required Information Only (check one)
Background and rationale for this program/item: The Administration recommends the letting of bids for the Nutrition Services Preventative Maintenance Contract.
Desired results: Approval to let bids for the Nutrition Services Preventative Maintenance contract for a three-year initial timeframe with renewable options for a fourth and fifth year: Year 1-3 (initial term): July 1, 2025-June 30, 2028 Year 4 (optional): July 1, 2028-June 30, 2029 Year 5 (optional): July 1, 2029-June 30, 2030
Personnel: Brad Kramer, Director of Nutrition Services and Dr. Lance Stout, Deputy Superintendent
Resources: N/A
Reviewed and Recommended: Superintendent 3/14/25 Date
Motion for Board Action:
The Board of Education approves the letting of bids for the Nutrition Services Preventative Maintenance contract for a three-year initial timeframe with renewable options for a fourth and fifth year.
Motion: Second:
Board Action:ApprovedNot ApprovedPostponed (check one)

Agenda Item #:		
Subject / Title: <u>Approval to Issue</u> Propane Fuel for	e a Request for Pr SY 2025-2026 and	•
	formation Only	(check one)
Description of Issue:		
Background and rationale for this prog The District operates and maintains a fleet of and will be adding 10 new buses prior to the pricing expires at the end of July 2025. It is provider to lock in fuel pricing for the next to	of 130 School Buses. We e end of the school year the goal of the District t	Our current agreement for propane fuel
Desired results An agreement with a Propane fuel provi 2026 and 2026-2027 school years.	der for guaranteed pri	cing of Propane Fuel for the 2025-
Personnel N/A		
Resources N/A		
Reviewed and Recommended: _	Superintendent	3/26/25 Date
Motion for Board Action:		
The Board of Education approves is Fuel for the SY 2025-2026 and 202		Proposal to secure pricing for Propane
Motion:	Second:	
Board Action: Approved	Not Approved	Postponed (check one)

Agenda Item #:III. 5	
Subject / Title: Approval to Let Bids for Concrete Repair of to Crysler Stadium	he Grandstands at
X_Action RequiredInformation Only (check one)	
Description of Issue:	
Background and rationale for this program / item As part of the District's ongoing comprehensive maintenance program, the recommends letting bids for concrete repair of the Grandstands at Crysler	
Desired results Approval to let bids for concrete repair of the Grandstands at Crysler Stack	lium.
Personnel Greg McGhee, Director of Facilities/Purchasing	
Resources District Capital Improvement Dollars	
Reviewed and Recommended: Superintendent	3/25/25 Date
Motion for Board Action:	
The Board of Education approves the letting of bids for concrete repa Crysler Stadium.	air of the Grandstands a
Motion: Second:	
Board Action: Approved Not Approved Pos	stponed (check one)

Agenda Item #:		
Subject / Title: Approval of 2025 Su	ummer School	l Program
_X_Action RequiredInfor	mation Only	(check one)
Description of Issue:		
Background and rationale for this program. The Administration recommends that the Sci The Summer Success program for Grades week, Tuesday - Friday). Summer School week, Tuesday - Friday). Summer School week, Tuesday - Friday). Summer School week, Thursday June 19 th . The School District will The sites are as follows: Elementary sites open from 8:30-2:50 – Cast Elementary sites open from 9:30 to 3:50 – Elementary sites open from 8:35-2:55	chool District cond K-12 would be he vill be in attendand I hire teachers and ssell Park, Santa I Blackburn, Glenda	eld May 28–June 27 (four days per ce on Monday June 16 th and off on nd administrators to staff the program. Fe ale, Luff, Mallinson, Ott, Spring Branch, ndependence Academy from 8:35-2:55
Desired results Approval of the 2025 Summer School session offered.	on and sites for th	ne various courses/classes that will be
Personnel N/A		
Resources N/A Reviewed and Recommended:	no AR	3/14/25
	Superintendent	t Date
Motion for Board Action:		
The Board of Education approves the 2 presented.	2025 Summer Sch	hool Program and locations as
Motion:	Second:	·
Board Action: Approved	Not Approved	Postponed (check one)

Agenda Item #:		
Subject / Title: Approval of Sala	ry Guides for the 2	025-2026 School Year
X_Action RequiredIr	nformation Only	(check one)
Description of Issue:		
Background and rationale for this pro- The District and the three Negotiation I salary guide proposals as part of the ne Administration is recommending appro-	Teams (INEA, IESP, an egotiation process. Bas	sed on the discussions, the
Desired results Approval of the Salary Guides for the 2	2025-2026 school year.	
Personnel N/A		
Resources N/A		
Reviewed and Recommended:	Superintendent	4/2/25 Date
Motion For Board Action:		
The Board of Education approves	the 2025-2026 Salary (Guides as presented.
Motion:	_ Second:	
Board Action:Approved	Not Approved	Postponed (check one)

INDEPENDENCE PUBLIC SCHOOLS SALARY SCHEDULE - CLASSROOM TEACHERS 2025-2026

STEP	BS	BS+16 (a)	MS(F) (b)	MS(F)+16 (c)	MS(F)+30 (c)	Doctorate
	\$47,495	*				
1	\$47,145	\$48,601	\$51,874	\$52,920	\$54,026	\$56,737
2	\$47,145	\$48,601	\$51,874	\$52,920	\$54,026	\$56,737
3	\$47,145	\$48,601	\$51,874	\$52,920	\$54,026	\$56,737
4	\$48,180	\$49,446	\$52,499	\$53,605	\$54,911	\$58,322
5	\$49,025	\$50,071	\$53,184	\$54,490	\$56,496	\$59,907
6	\$49,650	\$50,756	\$54,068	\$56,075	\$58,081	\$61,492
7	\$50,335	\$51,641	\$55,653	\$57,660	\$59,666	\$63,077
8	\$51,220	\$53,226	\$57,238	\$59,245	\$61,251	\$64,661
9	\$52,805	\$54,811	\$58,823	\$60,830	\$62,836	\$66,246
10	\$54,389	\$56,396	\$60,408	\$62,414	\$64,421	\$67,831
11	\$55,974	\$57,981	\$61,993	\$63,999	\$66,006	\$69,416
12	\$57,559	\$59,566	\$63,578	\$65,584	\$67,591	\$71,001
13	\$59,144	\$61,151	\$65,163	\$67,169	\$69,176	\$72,586
14	\$60,729	\$62,735	\$66,748	\$68,754	\$70,760	\$74,171
15	\$62,314	\$64,320	\$68,333	\$70,339	\$72,345	\$75,756
16	\$63,899	\$65,905	\$69,918	\$71,924	\$73,930	\$77,341
17		\$67,490	\$71,503	\$73,509	\$75,515	\$78,926
18			\$73,088	\$75,094	\$77,100	\$80,511
19			\$74,673	\$76,679	\$78,685	\$82,096
20			\$76,258	\$78,264	\$80,270	\$83,681
21			\$77,843	\$79,849	\$81,855	\$85,266
22			\$79,427	\$81,434	\$83,440	\$86,851
23			\$81,012	\$83,019	\$85,025	\$88,436
24				\$84,604	\$86,610	\$90,020
25				\$86,189	\$88,195	\$91,605
26				\$87,773	\$89,780	\$93,190
27					\$91,365	\$94,775

⁽a) The indexed base is \$40,125. Step 1 includes a salary overlay of: BS \$7,020, BS+16 \$6,470, MA \$5,730, MA+16 \$4,770, MA+30 \$3,870, DOC \$3,170 Step 2 includes a salary overlay of: BS \$5,435, BS+16 \$4,885, MA \$4,145, MA+16 \$3,185, MA+30 \$2,285, DOC \$1,585

- (b) Graduate hours applicable to a Graduate Degree granted after qualifying for Missouri Certificate.
- (c) MS(F) requires a Master's Degree in Education, a Master's Degree in the teacher's content area or a Master's Degree, above, other than those defined plus a minimum of 18 graduate hours related to the teacher's assignment.
- (d) One-half hours must be graduate for all hours earned after Master's in Field.
- (e) National Board Certification will receive a \$3,000 annual stipend.
- (f) Master plus hours apply to those hours earned beyond the Master's Degree being conferred.
- (g) CTE certification placement in master's column based on number of years in applicable industry.
- (h) Speech Language Pathologists will receive a \$3,000 stipend.
- (i) Counselors will receive a \$1,500 stipend.
- (*) Reflects \$350 Stipend for additional training required of entry level teachers.

Step 3 BS includes a salary overlay of \$3,850

Step 4 BS and Step 3 BS+16 include a salary overlay of \$3,300.

Step 5 BS, Step 4 BS+16, and Step 3 MA include a salary overlay of \$2,560

Step 6 BS, Step 5 BS+16, Step 4 MA, and Step 3 MA + 16 include a salary overlay of \$1,600

Step 7 BS, Step 6 BS+16, Step 5 MA, Step 4 MA + 16, and Step 3 MA +30 include a salary overlay of \$700

The Salary Schedule...Explained

understanding the schedule		026 Certificate	d Salani Sch	edule	STREET,	H. H. H. H. H.	
The Independence School District uses an indexed salary	2025-2	Bachelors	B+16	Masters	M+16	M+30	Doctorate
schedule to determine certificated salaries. The index is the number you will find in the salary schedule (to your right) directly	жер	40,125	42,131	46,144	48,150	50,156	53,567
under the salary for each step and column. The salary for each step and column is determined by multiplying the index number		40,123	1.05	1.15	1.2	1.25	1.335
by the base salary - or the salary found at Bachelors Step 1. For example, if you are have a Masters in field and are at step 5, you	1	+7,020	+6,470	+5,730	+4,770	+3,870	+3,170
would take 1.308 and multiply it by \$40,125. This would give you		47,495		The state of			
the salary you see in the schedule of \$52,484.		41,710	43,716	47,729	49,735	51,741	55,152
The genius of our salary schedule is that it treats everyone	2	1.0395	1.0895	1.1895	1.2395	1.2895	1.3745
equitably. If the base is raised 2%, all employees on the schedule regardless of step, receive the same percentage raise.		+5,435	+4,885	+4,145	+3,185	+2,285	+1,585
Also by allowing employees to get to the top of the schedule in 27 years, our District helps increase your lifetime earnings		43,295	45,301	49,314	51,320	53,326	56,737
potential. Many districts drag out the number of years to get to	3	1.0790	1.1290	1.2290	1.2790	1.3290	1.4140
the top of the schedule, keeping employees from reaching the highest earning potential and thereby cutting their lifetime		+3,850	+3,300	+2,560	+1,600	+700	
eamings.		44,880	46,886	50,899	52,905	54,911	58,322
SCHEDULE MOVEMENT	4	1.1185	1.1685	1.2685 +1,600	1.3185 +700	1.3685	1.4535
Step movement typically occurs for every year of experience. Movement for professional improvement occurs when you have		+3,300	+2,560			FC 40C	F0 007
submitted transcripts to Human Resources documenting credit hours and/or degrees earned that are related to your field. In	5	46,465 1.1580	48,471 1.2080	52,484 1.3080	54,490 1.3580	56,496 1.4080	59,907 1.4930
order to have your pay adjusted for all 12 paychecks you must		+2,560	+1,600	+700	1.5500	111000	21.1550
submit your transcripts by August 10th. To receive the full movement increase, transcripts must be submitted no later than		48,050	50,056	54,068	56,075	58,081	61,492
October 10th.	6	1.1975	1.2475	1.3475	1.3975	1.4475	1.5325
WHAT ARE THE TAN BOXES?		+1,600	+700				
Our schedule is highly competitive with other metro districts in terms of lifetime earnings potential. However there was a clear	7	49,635	51,641	55,653	57,660	59,666	63,077
problem with our beginning teacher's schedule. In order to make the schedule competitive one of two things would need to have		1.2370	1.2870	1.3870	1.4370	1.4870	1.5720
occurred. One - adding \$7,020 to the base, an action that would		+700					
have cost over \$14,000,000. Or by adding a salary overlay to the steps in question, at a cost of \$661,000 we could make the	8	51,220	53,226	57,238	59,245	61,251	64,661
entire salary schedule competitive. Option 2 was the only option that made sense both from a financial standpoint and a recruiting		1.2765	1.3265	1.4265	1.4765	1.5265	1.6115
standpoint.	9	52,805	54,811	58,823	60,830	62,836	66,246
AND THE YELLOW BOX ON STEP ONE?		1.3160	1.3660	1.4660	1.5160	1.5660	1.6510
This is the base salary plus a \$350 stipend that new teachers get regardless of placement on the schedule. The stipend is	10	54,389	56,396	60,408	62,414 1.5555	64,421 1.6055	67,831 1.6905
compensation for the week of extra time new teachers give in for		1.3555	1.4055	1.5055			
professional development at the beginning and throughout the school year.	11	55,974	57,981	61,993	63,999 1.5950	66,006 1.6450	69,416 1.7300
NATIONAL BOARD STIPEND		1.3950	1.4450	1.5450			
As an added incentive to the schedule, any teacher that receives	12	57,559 1.4345	59,566 1.4845	63,578 1.5845	65,584 1.6345	67,591 1.6845	71,001 1,7695
National Board Certification receives a \$3,000 stipend for each year he/she continues to be certified under the program.							
SPEECH LANGUAGE PATHOLOGIST STIPEND	13	59,144 1.4740	61,151 1.5240	65,163 1.6240	67,169 1.6740	69,176 1.7240	72,586 1.8090
As an added incentive to the schedule, any teacher that receives		60,729	62,735	66,748	68,754	70,760	74,171
Speech Language Pathologist Certification and hired in that position receives a \$3,000 stipend for each year he/she	14	1.5135	1.5635	1.6635	1.7135	1.7635	1.8485
continues to be certified and hired under the program.		62,314	64,320	68,333	70,339	72,345	75,756
SCHOOL COUNSELOR STIPEND	15	1.5530	1.6030	1.7030	1.7530	1.8030	1.8880
As an added incentive to the schedule, any teacher that receives School Counselor Certification and hired in that position	11.00	63,899	65,905	69,918	71,924	73,930	77,341
receives a \$1,500 stipend for each year he/she continues to be certified and hired under the program.	16	1.5925	1.6425	1.7425	1.7925	1.8425	1.9275
	17		67,490	71,503	73,509	75,515	78,926
	17		1.6820	1.7820	1.8320	1.8820	1.9670
	18			73,088	75,094	77,100	80,511
	10			1.8215	1.8715	1.9215	2.0065
	19			74,673	76,679	78,685	82,096
	30			1.8610	1.9110	1.9610	2.0460
	20			76,258	78,264	80,270	83,681
				1.9005	1.9505	2.0005	2.0855
	21			77,843	79,849	81,855	85,266
				1.9400	1.9900	2.0400	2.1250
	22			79,427	81,434	83,440	86,851
				1.9795	2.0295	2.0795	2.1645
	23			81,012	83,019	85,025	88,436
				2.0190	2.0690	2.1190	2.2040
	24				84,604 2.1085	86,610	90,020
						2.1585	2.2435
	25				86,189	88,195 2.1980	91,605 2.2830
					2.1480		
	26				87,773 2.1875	89,780 2.2375	93,190
					2.18/3		2.3225
	27					91365	94775
						2.2770	2.3620

INDEPENDENCE SCHOOL DISTRICT

ROBERT H. HENLEY AQUATIC CENTER SALARY SCHEDULE 2025-2026

POSITION	HOURLY WAGE
Lifeguard	14.00
Water Safety Instructor	15.00
Aqua Fitness Instructor	15.00
Meet Manager	15.00
Supervisor	17.00

INDEPENDENCE SCHOOL DISTRICT CERTIFICATED EXTRA DUTY STIPENDS SALARY SCHEDULE 2025-2026

Position	Stipend
Marketing Teacher	4 extra days
Process Coordinator Teacher	5 extra days
District Mentor, Instructional Coach, Literacy Specialist/Technology Integrationist, Technology Integrationist Specialist, Middle School Counselor, Middle School Library Media Teacher, Middle School Activities Director	10 extra days
Secondary School Counselor	15 extra days
Administrator Intern, JROTC Instructor	extra days to equal 10-month or 11-month position
At Risk Coordinator, School Psychologist	extra days to equal 10-month position
District Spanish Translator (grandfathered)	extra days to equal 10-month position, plus 20 extra days
Summer School Coordinators	\$9,000.00
Instructional Coach, Technology Integrationist Specialist, Process Coordinator, District Spanish Translator, School Psychologist, Night School Supervisor, District Dual Credit Coordinator	\$5,000.00
Student Teacher	\$4,000.00
High School Activity Season Supervisor, LIM Facilitator	\$3,000.00
AVID Facilitator	\$2,500.00
Travel During Plan	\$2,000.00
Coordinating Counselor Groups, Library/Destiny Coordinator	\$2,000.00
Academy Team Leader	\$1,500.00
Zero Hour Assignment	\$1,000.00
New Teacher Academy	\$350.00
Specialized Professional Development	\$200 per day
CEC Professional Development	\$175 per day
Dual Credit Extra Assignment	\$30.00 per qualifying student

INDEPENDENCE SCHOOL DISTRICT CERTIFICATED SUPPORT STAFF SALARY SCHEDULE 2025-2026

Education	Rate
Full-time Substitute Teaching Certificate required	47,145.00
Priority Substitute Minimum Substitute Teaching Certificate required	27,500.00
School Psychologist Intern	32,500.00
ISS/Recovery Room Instructor Middle School or High School	30,000.00

INDEPENDENCE SCHOOL DISTRICT COMMUNITY EDUCATION SALARY SCHEDULE 2025-2026

POSITION	HOURLY RATE
Instructor	28.00
Test Proctor	25.00
Adult Ed Substitute	20.00
College & Career Readiness	25.00

3.5.25

INDEPENDENCE SCHOOL DISTRICT EARLY EDUCATION COORDINATOR SALARY SCHEDULE 2025-2026

	BA/BS IN Related	BA/BS	BA/BS in ECE +16	MA/MS
Step	Field	in ECE	HOURS	in ECE
1	54,981	56,620	58,306	60,045
2	56,620	58,306	60,045	61,837
3	58,306	60,045	61,837	63,679
4	60,045	61,837	63,679	65,580
5	61,837	63,679	65,580	67,536
6	63,679	65,580	67,536	69,551
7	65,580	67,536	69,551	71,627
8	67,536	69,551	71,627	73,710
9	69,551	71,627	73,710	75,920
10	71,624	73,762	75,905	78,182
11	73,773	75,975	78,182	80,529

New employees may enter the scale from Step 1-5 based on previous experience.

For schedule placements, college hours must be from a college or university with accreditation recognized by the Missouri Department of Elementary and secondary Education

INDEPENDENCE SCHOOL DISTRICT EARLY EDUCATION PROGRAM SUPPORT SPECIALIST SALARY SCHEDULE 2025-2026

	BA/BS	BA/BS	BA/BS in Preferred or Related	MA/MS in Preferred
	in Related	in Preferred	Field	or Related
Step	Field	Field	+16 Hours	Field
1	20.00	20.60	21.20	21.80
2	20.60	21.20	21.80	22.40
3	21.20	21.80	22.40	23.00
4	21.80	22.40	23.00	23.60
5	22.40	23.00	23.60	24.20
6	23.00	23.60	24.20	24.80
7	23.60	24.20	24.80	25.40
8	24.20	24.80	25.40	26.00
9	24.80	25.40	26.00	26.60
10	25.40	26.00	26.60	27.20
11	26.00	26.60	27.20	27.80
12	26.60	27.20	27.80	28.40
13	27.20	27.80	28.40	29.00
14	27.80	28.40	29.00	29.60

New employees may enter the scale from Step 1-7 based on previous experience.

For schedule placements, college hours must be from a college or university with accreditation recognized by the Missouri Department of Elementary and secondary Education

3.5.25

INDEPENDENCE SCHOOL DISTRICT EARLY EDUCATION TEACHING ASSISTANT SALARY SCHEDULE 2025-2026

			60 HRS	(CDA + 60 HRS) or (CDA + AA) or (Degree in ECE
Step	**Diploma/GED	CDA	or AA	or related field)
1	14.35	15.38	15.89	16.50
2	14.60	15.68	16.19	16.80
3	14.86	15.99	16.50	17.11
4	15.11	16.29	16.80	17.43
5	15.38	16.60	17.11	17.73
6	15.63	16.91	17.48	18.09
7	15.89	17.21	17.83	18.45
8	16.14	17.53	18.19	18.80
9	16.40	17.89	18.55	19.16
10	16.65	18.24	18.91	19.53
11	16.91	18.60	19.26	19.88
12	17.16	18.96	19.63	20.24
13	17.43	19.31	19.99	20.60
14	17.68	19.68	20.34	20.95
15	17.94	20.04	20.70	21.31
16	18.19	20.39	21.06	21.68
17		20.75	21.41	22.04
18		21.11	21.78	22.39
19		21.46	22.14	22.75

New employees may enter the scale from Step 1-10 based on previous experience,

For schedule placements, college hours must be from a college or university with accreditation recognized by the Missouri Department of Elementary and secondary Education.

**Diploma/GED column: Staff must be working toward their CDA and have a maximum of 2 years to complete certification and must complete an Early Education Credential Plan & Timeline form upon starting their new position.

Substitute Rate: \$14.35 Diploma/GED \$15.89 60 + College Hours

\$1.50 will be added to the hourly salary of Early Education Teacher Assistants who currently work in noted classroom settings:

Early Head Start Teacher Assistant

INDEPENDENCE PUBLIC SCHOOLS EARLY EDUCATION TEACHER FOUNDATION FORMULA CLASSROOM SALARY SCHEDULE 2025-2026

STEP	BS	BS+16 (a)	MS(F) (b)	MS(F)+16 (c)
4	\$41,487	*	* 40.000	* 44.004
1	\$41,137	\$42,220	\$43,303	\$44,384
2	\$42,220	\$43,303	\$44,655	\$45,792
3	\$43,303	\$44,384	\$46,009	\$47,199
4	\$44,384	\$45,466	\$47,362	\$48,606
5	\$45,466	\$46,550	\$48,715	\$50,013
6	\$46,550	\$47,632	\$50,067	\$51,420
7	\$47,632	\$48,715	\$51,420	\$52,828
8	\$48,715	\$49,797	\$52,774	\$54,235
9	\$49,797	\$50,881	\$54,128	\$55,643
10	\$50,881	\$51,962	\$55,480	\$57,049
11	\$51,962	\$53,046	\$56,834	\$58,457
12	\$53,046	\$54,128	\$58,188	\$59,865
13	\$54,128	\$55,210	\$59,540	\$61,272
14	\$55,210	\$56,293	\$60,893	\$62,679
15	\$56,293	\$57,375	\$62,246	\$64,086
16	\$57,375	\$58,457	\$63,600	\$65,494
17	\$58,458	\$59,540	\$64,953	\$66,900
18		\$60,624	\$66,306	\$68,309
19			\$67,659	\$69,715
20			\$69,012	\$71,123
21			\$70,366	\$72,530
22			\$71,720	\$73,937
23			\$73,073	\$75,346
24				\$76,753
25				\$78,160
26				\$79,567

^(*) Reflects \$350 Stipend for additional training required of entry level teachers.

INDEPENDENCE SCHOOL DISTRICT EARLY EDUCATION TEACHER SALARY SCHEDULE 2025-2026

Step	AA or AS in ECE or *Related Field	BA/BS *Related Field	MA/MS ECE or related field
1	19.48	25.63	26.13
2	20.09	26.24	26.75
3	20.70	26.85	27.36
4	21.31	27.46	27.98
5	21.93	28.08	28.59
6	22.55	28.69	29.20
7	23.16	29.31	29.83
8	23.78	29.93	30.44
9	24.39	30.54	31.05
10	25.00	31.15	31.66
11	25.63	31.77	32.28
12	26.24	32.39	32.90
13	26.85	33.00	33.51
14	27.46	33.61	34.13
15	28.08	34.23	34.74
16	28.69	34.84	35.35

New employees may enter the scale from Step 1 to 10 based on previous experience in Early Childhood Education

Substitute Rate: Diploma/GED \$14.35 60 + College Hours \$15.89

\$1.50 will be added to the hourly salary of Early Education Teachers who currently work in noted classroom settings:

Early Head Start Teacher

A degree is considered related field if there are 18 ECE or related hours that meet the Head Start requirements.

For schedule placements, college hours must be from a college or university with accreditation recognized by the Missouri Department of Elementary and Secondary Education.

INDEPENDENCE SCHOOL DISTRICT EXTRA DUTY SALARY SCHEDULE 2025-2026

	(va	lues are a fa	ctor of the 7	eacher Sched	dule base \$40	125)		
Position/Experience	A	В	С	D	E	F	G	Н
High School Head								
Years 1-5	\$9,229	\$7,824	\$6,219	\$5,016	\$4,013	\$3,009	\$1,806	\$1,003
Years 6+	\$9,690	\$8,218	\$6,532	\$5,268	\$4,213	\$3,162		\$1,055
High School Coordinate	or							
Years 1-5	\$6,460	\$5,477						
Years 6+	\$6,785	\$5,750						
High School Assistant								
Years 1-5	\$5,537	\$4,695	\$3,732	\$3,009	\$2,408	\$1,806		
Years 6+	\$5,814	\$4,931	\$3,920	\$3,162	\$2,528	\$1,898		
Middle School Head								
Years 1-5	\$5,537	\$4,695	\$3,732	\$3,009	\$2,408	\$1,806		
Years 6+	\$5,814	\$4,931	\$3,920	\$3,162	\$2,528	\$1,898		
Middle School Assistant	t							
Years 1-5	\$3,230	\$2,741	\$2,179	\$1,757	\$1,404	\$1,055		
Years 6+	\$3,391	\$2,877	\$2,287	\$1,842	\$1,477	\$1,107		

thletic Group by Season	Full Year	Fall Events	Winter Events	Spring Events	
			Basketball (Boys)		
A	Weight Room	Football	Basketball (Girls)		
				Baseball	
		Soccer (Boys)		Soccer (Girls)	
		Softball		Track (B&G)*	
В		Volleyball	Wrestling(B&G)	Soccer (MS)	
	Cheerleading				
С	Drill Team	Swimming (HS Boys)	Swimming (HS Girl)	Swimming (MS)	
		Golf (Girls)		Golf (Boys)	
		Tennis (Girls)		Tennis (Boys)	
D		Cross County (B&G)*			
multiple-partial teams with					
Curricular Group	High	n School	Middle School		
A					
		Band			
	J	ROTC			
		NFL			
		heatre			
_		al Music			
В	Or	chestra			
С	Re	obotics			
	Broadca	st Production			
	Media Co	mmunications			
	Stude	ent Council			
D	Ext	ra Class			
	Scho	olar Bowl			
		HOSA			
	DEC	CA /FBLA			
E	F	CCLA	Robot	ics	
			Band		
			NFL		
			Thea		
			Vocal N		
			Orche:		
			Media Comm		
			Student C		
F	- 6.	/	Scholar	ROMI	
		(per semester)	saud Lee	National Control	
G		/ocal/Band/Orchestra)	Musical St	npend	
Н	Jaa	zz Band			

INDEPENDENCE SCHOOL DISTRICT **EXTRA WORK SALARY SCHEDULE** 2025-2026

Position	Hourly Wage
Certificated Work Rate * (Current Teaching Certificate Required for Certificated Work)	26.00
Curriculum Work Rate (incl. Certificated Prof Dev Participation) (Minimum Substitute Certificate Required)	20.00
Homebound Instruction (Minimum Substitute Certificate Required)	23.00
Inspiring Greatness Club/Detention	18.50
Credit Recovery (Minimum Substitute Certificate Required)	28.00
Seasonal General Work	15.00
Seasonal Technical Work (Technology Intern, Academy Entreprenuership)	15.00
Language Translation	23.00
Accompanist	24.00
Classified Work Rate **	15.00
Athletic / Activities (Minimum of two (2) hours for athletic games; Lighting/Sound Technician)	15.00
Crossing Guard (primary position)	15.00
Safety Officer	16.00
Wellness Center Attendant or Champion	16.50
Group Instructor / Supervisor / Graduation Coach	25.00
Special Education Tester / SLP Interventionist	36.00
Hearing Officer / Certified Administrative Assistant,LIM Coordinator	42.00
Off Duty Police Officer	40.00
Off Duty Police Supervisor	44.00

* Certificated Work Includes:

** Classified Work Includes:

- Tutoring / Instruction (Teacher Cert)
- Tutoring / Instruction (Substitute Certificate required)
- Grant-Related Professional Duties
- · Grant-Related Duties
- Professional Development Facilitator
- · Optional Professional Development
- Substitute Teaching in Planning Period · Kids Safari After School Club
- Miscellaneous Professional Duties

INDEPENDENCE SCHOOL DISTRICT FACILITIES SALARY SCHEDULE 2025-2026

_					Middle		MS / HS			
		Full Time Sub			Schools &		Night	Wrhse/		
Step	Custodian	Custodian	Small Elem	Large Elem	Academy	High Schools	Custodian	Grounds	Grds/Maint	Maint*
1	16.91	17.01	17.73	18.19	18.70	19.26	17.41	17.78	19.01	21.73
2	17.48	17.58	18.29	18.75	19.26	19.83	17.98	18.34	19.58	22.29
3	18.04	18.14	18.85	19.31	19.83	20.39	18.54	18.91	20.14	22.85
4	18.60	18.70	19.42	19.88	20.39	20.95	19.10	19.48	20.70	23.41
5	19.16	19.26	19.99	20.45	20.95	21.53	19.66	20.04	21.26	23.98
6	19.73	19.83	20.55	21.01	21.53	22.09	20.23	20.60	21.83	24.54
7	20.29	20.39	21.11	21.58	22.09	22.65	20.79	21.16	22.39	25.11
8	20.85	20.95	21.68	22.14	22.65	23.21	21.35	21.73	22.95	25.68
9	21.41	21.53	22.24	22.70	23.21	23.78	21.91	22.29	23.51	26.24
10	21.98	22.09	22.80	23.26	23.78	24.34	22.48	22.85	24.09	26.80
11	22.55	22.65	23.36	23.83	24.34	24.90	23.05	23.41	24.65	27.36
12	23.11	23.21	23.93	24.39	24.90	25.46	23.61	23.98	25.21	27.93
13	23.68	23.78	24.49	24.95	25.46	26.03	24.18	24.54	25.78	28.49
14	24.24	24.34	25.05	25.51	26.03	26.59	24.74	25.11	26.34	29.05
15	24.80	24.90	25.63	26.08	26.59	27.15	25.30	25.68	26.90	29.61
16	25.36	25.46	26.19	26.64	27.21	27.73	25.86	26.24	27.46	30.18
17	25.93	26.03	26.75	27.21	27.78	28.29	26.43	26.80	28.03	30.74
18	26.49	26.59	27.31	27.78	28.34	28.85	26.99	27.36	28.59	31.30
19	27.05	27.15	27.88	28.34	28.90	29.41	27.55	27.93	29.15	31.88

Small Elem: Elementary Head Custodians with buildings of less than 55,000 square feet and MS Asst. Head Custodian Large Elem: Elementary Head Custodians with buildings larger than 55,000 square feet and HS Asst. Head Custodian

New employees may enter the scale from Step 1 to 7 based on previous experience or specialized skills.

Part Time Custodian	\$	16.50
Part Time Sub Custodian	\$	16.50
Sub Maintenance/Grounds	\$	16.50
Custodial Trainer Stipend	Ś	1.00

^{*}Facilities Employees completing advanced training in requested areas of maintenance will receive \$2.00 more per hour for initial certification and \$2.50 more per hour for multiple certifications.

INDEPENDENCE SCHOOL DISTRICT FACILITIES SUMMER CREW SALARY SCHEDULE SUMMER 2025

POSITION	HOURLY WAGE
Crew Member	14.50
Crew Lead	15.50
Assistant Supervisor	16.00
Supervisor	18.50

INDEPENDENCE SCHOOL DISTRICT FAMILY SCHOOL LIAISON 10 MONTH SALARY SCHEDULE 2025-2026

STEP	BS	BS + 16	MS/MA
1	41,700	42,589	44,091
2	42,812	43,814	45,426
3	43,925	45,036	46,759
4	45,036	46,259	48,095
5	46,148	47,483	49,428
6	47,260	48,705	50,764
7	48,372	49,930	52,098
8	49,483	51,153	53,432
9	50,598	52,376	54,766
10	51,709	53,598	56,101
11	52,820	54,822	57,435
12	53,932	56,044	58,769
13	55,044	57,268	60,104
14	56,156	58,491	61,438
15	57,268	59,715	62,773
16	58,386	60,937	64,107
17	59,504	62,161	65,441
18	60,622	63,385	66,776
19	0	64,609	68,111
20	0	0	69,445
21			70,779

Employees will be placed on Step 10 and frozen until experience matches step. Social Work Board Certification will receive a \$750 stipend for a BSW, \$1,000 for LMSW and \$1,500 for LCSW.

3,5,25

INDEPENDENCE SCHOOL DISTRICT FAMILY SCHOOL LIAISON 11 MONTH SALARY SCHEDULE 2025-2026

STEP	BS	BS + 16	MS/MA
1	46,704	47,815	49,483
2	47,815		
3	48,928	50,318	52,210
4	50,041	51,570	53,571
5	51,153	52,820	54,933
6	52,266	54,072	56,296
7	53,375	55,321	57,657
8	54,488	56,573	59,019
9	55,600	57,824	60,382
10	56,713	59,075	61,744
11	57,824	60,326	63,106
12	58,937	61,577	64,468
13	60,048	62,829	65,831
14	61,161	64,080	67,193
15	62,273	65,330	68,554
16	63,385	66,581	69,918
17	64,497	67,832	71,279
18	65,609	69,085	72,641
19		70,338	74,005
20			75,368
21			76,731

Employees will be placed on Step 10 and frozen until experience match Social Work Board Certification will receive a \$750 stipend for a BSW, \$1,000 for LMSW and \$1,500 for LCSW.

INDEPENDENCE SCHOOL DISTRICT HEALTH SERVICES STAFF SALARY SCHEDULE 2025-2026

	LPN	RN	BSN		
Step	Hourly	Hourly	Hourly		
1	22.55	28.69	32.03		
2	23.11	29.46	32.79		
3	23.68	30.23	33.56		
4	24.24	31.00	34.33		
5	24.80	31.77	35.10		
6	25.36	32.54	35.87		
7	25.93	33.30	36.64		
8	26.49	34.08	37.40		
9	27.05	34.84	38.18		
10	27.61	35.61	38.94		
11	28.18	36.38	39.71		
12	28.75	37.15	40.48		
13	29.31	37.92	41.25		
14	29.88	38.69	42.02		
15	30.44	39.45	42.79		
16	31.00	40.23	43.55		
17	31.56	40.99	44.33		
18	32.13	41.76	45.09		
19	32.69	42.53	45.86		
20	33.25	43.30	46.63		

New employees may be placed on the schedule based on previous experience.

Daily Rate

LPN Substitute \$191.68 RN/BSN Substitute \$243.87

INDEPENDENCE SCHOOL DISTRICT INTERPRETER SALARY SCHEDULE 2025-2026

	Level III, Missouri Intermediate	Level IV, Missouri Adavanced	Level V, Missouri Comprehensive
Step	Certificate	Certificate	Certificate
1	24.34	25.36	26.39
2	25.11	26.13	27.15
3	25.88	26.90	27.93
4	26.64	27.67	28.69
5	27.41	28.44	29.46
6	28.18	29.20	30.23
7	28.95	29.98	31.00
8	29.72	30.74	31.77
9	30.49	31.51	32.54
10	31.25	32.28	33.30
11	32.03	33.05	34.08
12	32.79	33.82	34.84
13	33.56	34.59	35.61
14	34.33	35.35	36.38
15	35.10	36.13	37.15
16	35.87	36.89	37.92
17	36.64	37.66	38.69
18	37.40	38.43	39.45
19	38.18	39.20	40.23
20	38.94	39.97	40.99

Interpreters may enter the scale on Step 1-16 based on prior experience as an interpreter.

INDEPENDENCE SCHOOL DISTRICT

JUNIOR RESERVE OFFICERS' TRAINING CORPS STANDARDIZED INSTRUCTOR PAY SCALE (JSIPS)

For the Locality Pay Area of Kansas City-Overland Park-Kansas City, MO-KS SALARY SCHEDULE

2025-2026

Step	Grade 1	Grade 2	Grade 3	Grade 4	Grade 5	Grade 6	Grade 7	Grade 8	Grade 9	Grade 10	Grade 11	Grade 12	Grade 13	Grade 14	Grade 15
1	26,602	29,911	32,638	36,637	40,990	45,693	50,775	56,231	62,108	68,395	75,145	90,067	107,103	126,563	148,871
2	27,494	30,623	33,726	37,859	42,356	47,216	52,468	58,106	64,178	70,674	77,649	93,070	110,673	130,781	153,833
3	28,378	31,614	34,813	39,080	43,721	48,738	54,161	59,981	66,248	72,954	80,154	96,073	114,243	135,000	158,795
4	29,259	32,451	35,900	40,302	45,087	50,261	55,854	61,856	68,319	75,233	82,658	99,076	117,814	139,219	163,757
5	30,142	32,815	36,988	41,524	46,453	51,784	57,547	63,731	70,389	77,513	85,162	102,079	121,384	143,437	168,720
6	30,659	33,780	38,075	42,746	47,819	53,307	59,240	65,606	72,459	79,792	87,667	105,081	124,954	147,656	173,682
7	31,534	34,745	39,163	43,968	49,185	54,830	60,933	67,481	74,529	82,071	90,171	108,084	128,524	151,875	178,644
8	32,416	35,710	40,250	45,190	50,550	56,353	62,626	69,356	76,599	84,351	92,675	111,087	132,095	156,093	183,606
9	32,451	36,675	41,337	46,411	51,916	57,875	64,319	71,231	78,669	86,630	95,180	114,090	135,665	160,312	188,569
10	33,276	37,640	42,425	47,633	53,282	59,398	66,012	73,106	80,739	88,910	97,684	117,093	139,235	164,531	193,531

JROTC Instructors will be paid the higher of their JSIPS determination or the ISD Teacher scale at 10-month equivalent.

JROTC instructors are paid by the host school, with the sponsoring Military Service reimbursing the school 50 percent of the minimum instructor pay (MIP). JSIPS sets the MIP that the Military Services will reimburse the host school. Any salary negotiations above that are between the employee and the hiring school district.

Applicable locations are shown on the 2025 Locality Pay Area Definitions page:

https://www.opm.gov/policy-data-oversight/pav-leave/salaries-wages/2025/locality-pay-area-definitions/

I. JSIPS Minimum Pay Scale Determination. The employing school's physical address should determine which GS locality table must be used. Based on that, use these tables to determine an instructor's minimum pay for equivalency purposes only.

All Enli	sted Instructors:	
JS-1	Less than an Associate Degree	Equivalency GS-10, Step 2
JS-2	Associate Degree	Equivalency GS-10, Step 3
JS-3	Bachelor's Degree	Equivalency GS-10, Step 4
JS-4	Master's Degree	Equivalency GS-10, Step 5
JS-5	Juris Doctor Degree, Doctorate Degree	Equivalency GS-10, Step 6
All Offi	cer Instructors:	
JS-6	Bachelor's Degree	Equivalency GS-11, Step 6
JS-7	Master's Degree	Equivalency GS-11, Step 7
JS-8	Juris Doctor Degree, Doctorate Degree	Equivalency GS-11, Step 8

- 2. Enlisted Instructors filling Senior Instructor Roles. Enlisted instructors granted a Military Service Headquarters waiver to fill a senior instructor role shall merit a two step-level JSIPS pay scale increase, which will continue during the time that the enlisted instructor remains at the same school either as an enlisted instructor or a senior instructor. At the conclusion of the enlisted instructor's service at the same school, the waiver and increase shall not be transferred to a new school. The two step-level increase will remain in effect if the enlisted instructor remains at the same school, even if the enlisted instructor is no longer filling the senior instructor role.
- 3. Warrant Officers (WOs) and Chief Warrant Officers (CWOs). These officers may or may not have degrees. They would enter the appropriate JSIPS scale, depending on the degree they possess and the instructor position. The determination of the appropriate JSIPS scale for WOs and CWOs certified as a JROTC instructor is solely within the discretion of the respective Secretary of the Military Department or their designee.
- 4. Attaining Additional Degrees. Achievement of a higher academic degree shall merit a JSIPS pay grade increase. Pay increases will be effective at the beginning of the next instructor contract year. JSIPS pay scale increases shall not be awarded for the attainment of additional degrees at the same level (e.g., a second master's degree), or any certifications. Degrees must be attained from an accredited institution and verified by the Military Service Headquarters.
- 5. Relocations/Transfers. Instructors relocating/transferring to a different JROTC unit will fall under the JSIPS locality table for the new school. Enlisted instructors who earned a two step-level pay increase for filling the senior instructor role will not carry the two step-level increase to the new location. The pay scale used for relocations/transfers will be based solely on grade and highest academic degree held. Relocation assistance allowance may be available for JROTC instructors who relocate to fill hard-to-fill locations pursuant to 10 U.S.C. § 203 l(f)(1).
- 6. JSIPS Adjustments. Whenever the Federal GS pay scale is adjusted based on nationwide changes in the cost of living and/or wages and salaries of private industry workers, JROTC instructors' minimum pay will be increased by the same percentage at the beginning of the next school year. There will be no other adjustments.

INDEPENDENCE SCHOOL DISTRICT KIDS SAFARI SITE COORDINATOR SALARY SCHEDULE 2025-2026

		B.A. in	M.A. in
	A.A. or 60	Related	Related
STEP	hours	Field	Field
1	16.91	18.75	20.80
2	17.21	19.06	21.11
3	17.53	19.36	21.41
4	17.83	19.68	21.73
5	18.14	19.99	22.04
6	18.45	20.29	22.34
7	18.75	20.60	22.65
8	19.06	20.90	22.95
9	19.36	21.21	23.26
10	19.68	21.53	23.58
11	19.99	21.83	23.88
12	20.29	22.14	24.19
13	20.60	22.44	24.49
14	20.90	22.75	24.80
15		23.06	25.11
16		23.36	25.41
17		23.68	25.73
18		23.98	26.03

New employees may enter the scale from Step 1-8 based on previous related experience.

Kids Safari Site Coordinator Substitute Rate: \$ 16.91 AA or 60+ hours

\$ 18.75 BA in related field

For schedule placements, college hours must be from a college or university with accreditation recognized by the Missouri Department of Elementary and Secondary Education.

INDEPENDENCE SCHOOL DISTRICT KIDS SAFARI STAFF SALARY SCHEDULE 2025-2026

	Student,		60 + College		
	Diploma,	30 + College	Hours, A.A., or		
Step	GED	Hours	A.S. Degree		
1	14.35	15.58	16.19		
2	14.60	15.89	16.50		
3	14.86	16.19	16.80		
4	15.11	16.50	17.11		
5	15.38	16.80	17.43		
6	15.63	17.11	17.73		
7	15.89	17.43	18.04		
8	16.14	17.73	18.34		
9 [.]	16.40	18.04	18.65		
10	16.65	18.34	18.96		
11	16.91	18.65	19.26		
12	17.16	18.96	19.58		
13	17.43	19.26	19.88		
14	17.68	19.58	20.19		
15	17.94	19.88	20.50		
16	18.19	20.19	20.80		

New employees may enter the scale from Step 1-8 based on previous related experience.

Substitute Rate: \$14.35 Diploma/GED

\$16.19 60 + College Hours, A.A., or A.S. Degree

Lead Kids Safari Staff Stipend: \$1.50 per hour Lead Kids Safari Staff with Director's Certificate: \$2.00 per hour

For schedule placements, college hours must be from a college or university with accreditation recognized by the Missouri Department of Elementary and Secondary Education.

INDEPENDENCE SCHOOL DISTRICT LANGUAGE TRANSLATOR SALARY SCHEDULE 2025-2026

STEP	RATE
1	23.58
2	24.29
3	25.00
4	25.73
5	26.44
6	27.15
7	27.88
8	28.59
9	29.31
10	30.03
11	30.74
12	31.46
13	32.18
14	32.90
15	33.61
16	34.33
17	35.05
18	35.76
19	36.48
20	37.20

New employees may be placed on the schedule from Step 1-10 based on previous experience.

INDEPENDENCE SCHOOL DISTRICT LIBRARY MEDIA CLERKS SALARY SCHEDULE 2025-2026

	A.A. or	B.S. or
Step	+60 hrs.	+120 hrs
1	14.81	15.75
2	15.22	16.13
3	15.62	16.56
4	16.03	16.96
5	16.43	17.32
6	16.83	17.75
7	17.21	18.17
8	17.63	18.55
9	18.01	18.95
10	18.42	19.34
11	18.82	19.75
12	19.22	20.16
13	19.61	20.54
14	20.02	20.93
15	20.42	21.33
16	20.82	21.76
17	21.22	22.15
18	21.63	22.56
19	22.04	22.94
20	22.42	23.35
21	22.82	23.76

New employees may enter the scale from Step 1 to 12 based on related previous experience.

All college hours must be from a college or university accredited by the Missouri Department of Elementary and Secondary Education.

INDEPENDENCE SCHOOL DISTRICT NUTRITION SERVICES SALARY SCHEDULE 2025-2026

Step	Cashier, Sanitation, Part-Time	Food Prep	Cook	Asst. Manager	Elem. Manager	Second. Manager	Wrhse/ Del	Wrhse/ Del Mgr	Dietician
1	14.50	15.10	16.25	17.75	19.00	21.50	19.50	21.00	24.75
2	14.80	15.50	16.75	18.25	19.50	22.00	20.00	21.55	25.30
3	15.10	15.90	17.25	18.75	20.00	22.50	20.50	22.10	25.85
4	15.40	16.30	17.75	19.25	20.50	23.00	21.00	22.65	26.40
5	15.70	16.70	18.25	19.75	21.00	23.50	21.50	23.20	26.95
6	16.00	17.10	18.75	20.25	21.50	24.00	22.00	23.75	27.50
7	16.30	17.50	19.25	20.75	22.00	24.50	22.50	24.30	28.05
8	16.60	17.90	19.75	21.25	22.50	25.00	23.00	24.85	28.60
9	16.90	18.30	20.25	21.75	23.00	25.50	23.50	25.40	29.15
10	17.20	18.70	20.75	22.25	23.50	26.00	24.00	25.95	29.70
11	17.50	19.10	21.25	22.75	24.00	26.50	24.50	26.50	30.25
12	17.80	19.50	21.75	23.25	24.50	27.00	25.00	27.05	30.80
13	18.10	19.90	22.25	23.75	25.00	27.50	25.50	27.60	31.35
14	18.40	20.30	22.75	24.25	25.50	28.00	26.00	28.15	31.90
15	18.70	20.70	23.25	24.75	26.00	28.50	26.50	28.70	32.45
16	19.00	21.10	23.75	25.25	26.50	29.00	27.00	29.25	33.00
17	19.30	21.50	24.25	25.75	27.00	29.50	27.50	29.80	33.55

Cashier / Sanitation - cashier responsibilities w/ sanitation duties

Food Prep - cashier and sanitation training, cold food prep, and additional duties as directed by the Manager **Cook** - cashier, sanitation, and cold food prep training, w/ Cook responsibilities, and additional duties as directed by the Manager

Asst. / Elem. / Second. Manager - cashier, sanitation, cold food prep, w/ Cook responsibilities, Assistant Manager and/or Manager responsibilities and additional duties as directed by Nutrition Service Director

* Career Path Advancement:

Employees are encouraged to follow a career path. Qualified internal candidates are given equal opportunity for career advancement based on job description.

New employees may enter the scale from step 1 to 10 based on previous experience or specialized skills.

NS Sub Warehouse \$19.50 NS Sub Workers \$14.50

INDEPENDENCE SCHOOL DISTRICT OCCUPATIONAL/PHYSICAL THERAPIST SALARY SCHEDULE 2025-2026

STEP	Assistant	Registered	Doctorate
1	40,859	44,287	48,003
2	41,206	45,808	49,524
3	41,552	47,329	51,045
4	43,073	48,850	52,566
5	44,595	50,371	54,087
6	46,116	51,892	55,608
7	47,637	53,413	57,130
8	49,158	54,935	58,651
9	50,679	56,456	60,172
10	52,200	57,977	61,693
11	53,721	59,498	63,214
12	55,243	61,019	64,735
13	56,764	62,540	66,256
14	58,285	64,061	67,778
15	59,806	65,583	69,299
16	61,327	67,104	70,820
17	62,848	68,625	72,341
18	64,369	70,146	73,862
19	65,891	71,667	75,383
20	67,412	73,188	76,904

Occupational/Physical Therapists may enter the scale on Step 1 to 16

INDEPENDENCE SCHOOL DISTRICT OFFICE PERSONNEL SALARY SCHEDULE 2025-2026

		-						
Step	Level 1	Level 2	Level 3	Level 4	Level 5	Level 6	Level 7	Level 8
1	15.12	16.29	16.80	17.45	18.90	20.20	21.50	22.79
2	15.52	16.75	17.27	17.92	19.34	20.73	22.11	23.47
3	15.93	17.20	17.75	18.35	19.81	21.24	22.69	24.15
4	16.32	17.70	18.21	18.83	20.26	21.78	23.30	24.82
5	16.71	18.14	18.68	19.29	20.74	22.32	23.89	25.48
6	17.11	18.61	19.14	19.75	21.18	22.83	24.49	26.15
7	17.51	19.06	19.60	20.22	21.64	23.37	25.09	26.81
8	17.91	19.55	20.07	20.70	22.13	23.92	25.69	27.46
9	18.29	20.00	20.52	21.14	22.59	24.43	26.30	28.14
10	18.71	20.46	20.98	21.60	23.06	24.98	26.88	28.81
11	19.11	20.91	21.43	22.07	23.50	25.50	27.49	29.50
12	19.49	21.36	21.90	22.54	23.98	26.03	28.09	30.13
13	19.87	21.82	22.36	23.00	24.43	26.55	28.68	30.79
14	20.27	22.29	22.80	23.45	24.88	27.09	29.29	31.49
15	20.70	22.74	23.29	23.93	25.32	27.61	29.89	32.18
16	21.07	23.22	23.78	24.36	25.80	28.15	30.49	32.81
17	21.49	23.69	24.24	24.82	26.27	28.67	31.09	33.51
18	21.88	24.16	24.71	25.27	26.71	29.20	31.67	34.17
19	22.30	24.63	25.18	25.75	27.18	29.74	32.28	34.85
20	22.70	25.09	25.64	26.22	27.66	30.27	32.88	35.52
21	23.10	25.55	26.09	26.68	28.12	30.81	33.47	36.19

- Level 1 Office Clerk, Transportation Discipline/Billing Clerk
- Level 2 Attendance Secretary, Health Clerk, School/Building Secretary
- **Level 3 -** Admissions Office, Building Bookkeeper/Secretary, Publications Clerk, Spanish Support Secretary
- **Level 4** District Program Secretary, District Purchasing Clerk, District Receptionist, Fixed Asset Clerk, Health Screener, Principal's Secretary,
- **Level 5** District Accounts Payable Clerk, District Accounts Receivable Clerk, District Department Bookkeeper, District Department Secretary, Spanish Interpreter
- Level 6 Administrative Secretary, Benefits Clerk, District Accounts Payable Specialist, District Accounts Receivable Specialist, Payroll Clerk
- **Level 7 -** Benefits Specialist, District Accounting Specialist, Human Resource Assistant, Payroll Specialist
- Level 8 Administrative Assistant, Senior Accounting Specialist

Levels 1-8: New employees may be placed on the schedule from Step 1-6 based on previous office personnel experience.

Levels 5-8: New employees may be placed on the schedule from Step 1-12 based on previous job related experience.

*PSP Credits will be added to each person's salary

**Longevity stipends will be given in the following manner:

After 5 years - \$15.00 per month

After 10 years - \$20.00 per month

After 15 years - \$25.00 per month

After 20 years - \$30.00 per month

After 25 years - \$35.00 per month

Substitute Secretary: \$15.12

INDEPENDENCE SCHOOL DISTRICT PARAEDUCATOR SALARY SCHEDULE 2025-2026

				MS* or
		A.A. or +60	B.S. or	Current
Step	Para Praxis	hrs. *	+120 hrs *	Teach. Cert.
1	16.10	17.10	18.10	19.00
2	16.40	17.40	18.40	19.50
3	16.70	17.70	18.70	20.00
4	17.00	18.00	19.00	20.50
5	17.30	18.30	19.30	21.00
6	17.60	18.60	19.60	21.50
7	17.90	18.90	19.90	22.00
8	18.20	19.20	20.20	22.50
9	18.50	19.50	20.50	23.00
10	18.80	19.80	20.80	23.50
11	19.10	20.10	21.10	24.00
12	19.40	20.40	21.40	24.50
13	19.70	20.70	21.70	25.00
14	20.00	21.00	22.00	25.50
15	20.30	21.30	22.30	26.00
16	20.60	21.60	22.60	26.50
17	20.90	21.90	22.90	27.00
18	21.20	22.20	23.20	27.50
19	21.50	22.50	23.50	28.00
20	21.80	22.80	23.80	28.50

Paraeducators may enter the scale on Step 1-15 based on prior experience as a paraeducator or classroom teacher in a public or private school setting.

Specific hourly rates will be added to the salary of Paraeducators who currently work in noted classroom settings:

- \$4.00 Behavior, Academic and Social Skills (BASS) Paraeducator
- \$4.00 Communication, Behavior and Social Skills (CBSS) Paraeducator
- \$3.00 Early Childhood Special Education (ECSE) Paraeducator
- \$4.00 Life Skills Paraeducator
- \$2.50 Paraeducator with Brailling Responsibilities
- \$3.00 R.I.S.E. Paraeducator
- \$3.00 Recovery Room Interventionist
- \$3.00 MS / HS Functional Skills
- \$3.50 Independence Academy Paraprofessionals/Recovery Room Interventionist

Substitute Para Daily Rate: \$125.00 + 60 College Hours/Substitute Teacher Certificate required

For schedule placements, college hours must be from a college or university with accreditation recognized by the Missouri Department of Elementary and Secondary Education.

^{*} Missouri Substitute Teacher Certificate required.

INDEPENDENCE SCHOOL DISTRICT PARENTS AS TEACHERS SALARY SCHEDULE 2025-2026

Step	Non Certified	Current MO Teaching Certificate
1	25.58	26.43
2	26.55	27.42
3	27.58	28.37
4	28.55	29.38
5	29.52	30.41
6	30.56	31.37
7	31.53	32.36
8	32.53	33.34
9	33.52	34.33
10	34.51	35.32

INDEPENDENCE SCHOOL DISTRICT SUBSTITUTE, LONG-TERM, AND PART-TIME TEACHERS SALARY SCHEDULE 2025-2026

A. Substitute Teachers

\$130.00 per day

Persons holding a Missouri Teacher's Certificate who substitute intermittently on a day-to-day basis

OR

Persons holding a Missouri Substitute Teacher's Certificate who have completed the District's training program

B. Paraeducator Substitute Assignment \$125.00 per day

C. Long-term Substitute Assignment

Missouri Teacher's Certificate
 Missouri Substitute Teacher's Certificate
 \$165.00 per day
 \$140.00 per day

Related Information:

- Personnel appointed in any classification listed above will be paid only for the actual service days. Service days will be defined as days when pupils are in attendance, or when appointee is required to attend a workshop or planning session.
- 2 Substitute teachers will report 30 minutes before, and remain 30 minutes after, the regular instruction time schedule.
- Part-day substitute assignments will be on a pupil-contact-basis at the rate of \$16.25 per hour.
- 4 Long-term substitutes are appointed to fill a temporary vacancy and will assume total responsibility of a regular staff member.
- Only full-time, regularly employed personnel are eligible for sick leave, emergency leave, excused leave, or other welfare programs adopted as part of the salary schedule for each classification. A long-term substitute teacher will be allowed one (1) sick leave day per month (20) days of assignment, cumulative during, and applicable to each specific appointment.

INDEPENDENCE SCHOOL DISTRICT SUMMER SCHOOL SALARY SCHEDULE SUMMER 2026

Position	Hourly Wage
Paraeducator (non-certificated)	15.00
Paraeducator (certificated)	17.50
Office Personnel	17.50
Summer Teacher with Teaching Certification	30.00
Summer Teacher with Substitute Certification	21.00
Summer Teacher Athletic Programs	19.50

INDEPENDENCE SCHOOL DISTRICT TECHNICAL SUPPORT STAFF SALARY SCHEDULE 2025-2026

Step	Level 1	Level 2	Level 3	Level 4	Level 5	Level 6	Level 7
1	18.38	18.82	19.39	19.87	20.67	21.17	21.95
2	18.83	19.32	19.89	20.35	21.16	21.65	22.42
3	19.33	19.82	20.36	20.84	21.64	22.14	22.91
4	19.83	20.29	20.86	21.32	22.13	22.63	23.40
5	20.30	20.78	21.33	21.82	22.62	23.12	23.89
6	20.79	21.27	21.83	22.31	23.11	23.62	24.36
7	21.28	21.77	22.32	22.79	23.61	24.10	24.86
8	21.78	22.26	22.80	23.28	24.09	24.59	25.34
9	22.27	22.74	23.29	23.78	24.57	25.06	25.83
10	22.75	23.22	23.79	24.25	25.05	25.55	26.34
11	23.23	23.72	24.26	24.76	25.54	26.03	26.81
12	23.73	24.20	24.77	25.23	26.02	26.52	27.29
13	24.21	24.70	25.24	25.73	26.53	27.01	27.78
14	24.71	25.18	25.74	26.22	27.00	27.49	28.28
15	25.19	25.67	26.25	26.70	27.48	28.01	28.76
16	25.68	26.13	26.71	27.19	28.00	28.48	29.25
17	26.17	26.62	27.19	27.68	28.46	29.07	29.74
18	26.66	27.11	27.68	28.17	28.95	29.56	30.22
19	27.14	27.60	28.17	28.66	29.44	30.05	30.71
20	27.64	28.09	28.66	29.15	29.94	30.55	31.20
21	28.14	28.58	29.15	29.64	30.44	31.05	31.69

Key: Level 1 - No Certifications; High School Diploma/GED

Level 2 - A+ Certification (Comptia)

Level 3 - Associate's Degree in Technology Area OR 2 Certifications*

Level 4 - Associate's Degree AND 2 or More Certifications

Level 5 - Bachelor's Degree

Level 6 - Bachelor's Degree with 4 or More Certifications

Level 7 - Bachelor's Degree AND Specialized Training*** OR Project Leader Responsibilities

*Certifications: A+, Network +, Server +, Microsoft MCP, MCSE, MOS, Specialized Certifications may apply

*Note: All Certifications must be renewed within 4 years

Note: *8 hours of uncertificated training required yearly to maintain level status (i.e. Vendor Training, MoreNet, etc.)

Technical Support Staff may enter the scale on Step 1-6 based on previous technological experience.

^{*}Level changes with certifications/formal education only - Must be received by May 15 to move for following year ***Specialized training for systems specific to ISD (i.e. VOIP Phone System)

INDEPENDENCE SCHOOL DISTRICT TRANSPORTATION ATTENDANT SALARY SCHEDULE 2025-2026

	Hourly
Step	Rate
1	14.60
2	14.96
3	15.32
4	15.68
5	16.04
6	16.40
7	16.75
8	17.11
9	17.48
10	17.83
11	18.19
12	18.55
13	18.91
14	19.26
15	19.63
16	19.99
17	20.34
18	20.70
19	21.06
20	21.41
21	21.78
22	22.14
23	22.50

Attendants assigned to work with students identified as Emotionally Disturbed on specialized routes, specifically Independence Academy Day Treatment, will receive an additional \$1.00 per hour.

Attendant Pay for Trips: Same as salary schedule placement

Extra Work: \$17.50 per hour (bus washing, meeting, trash)

\$17.50 per hour (fueler)

INDEPENDENCE SCHOOL DISTRICT TRANSPORTATION DRIVER SALARY SCHEDULE 2025-2026

	Hourly
Step	Rate
1	19.90
2	20.30
3	20.70
4	21.10
5	21.50
6	21.90
7	22.30
8	22.70
9	23.10
10	23.50
11	23.90
12	24.30
13	24.70
14	25.10
15	25.50
16	25.90
17	26.30
18	26.70
19	27.10
20	27.50
21	27.90
22	28.30
23	28.70

OTHER PAY:

Early Education Mid-day Routes 1 - 1/2 hours guaranteed at hourly rate

Routes Mid-day Route 1 hour guaranteed at hourly rate
Shuttle Route 1 hour guaranteed at hourly rate

Late Activity 1 - 1/2 hours guaranteed at hourly rate

Spare Driver \$7.25 per day in addition to guaranteed 6.25 hours a day at driver's hourly rate

Driver Mentor \$9.25 per day in addition to driver's hourly rate

Route Driver Trip Rate Step 1 of salary schedule

Route Driver Trip Rate - full benefits Same as salary schedule placement

Trip Driver Rate (Non Route) Placed on driver salary schedule at the discretion of the Director of

Transportation based on experience

Trainees \$17.50 per hour up to 40 hours

All Extra Non-Driving Work \$17.50 per hour (wash buses, meetings, trash)

Bus Fueler \$17.50 per hour Seasonal Bus Washing Crew \$15.00 per hour

INDEPENDENCE SCHOOL DISTRICT TRANSPORTATION MECHANIC SALARY SCHEDULE 2025-2026

	Mechanics	Maintenance		
Step	Helper	Mechanic	Mechanic	Mechanic A
1	16.98	20.80	24.29	28.25
2	17.29	21.28	24.76	28.85
3	17.70	21.77	25.25	29.44
4	18.04	22.25	25.73	30.04
5	18.42	22.72	26.21	30.65
6	18.77	23.21	26.69	31.25
7	19.13	23.69	27.18	31.85
8	19.52	24.19	27.64	32.47
9	19.85	24.64	28.14	33.05
10	20.21	25.13	28.74	33.65
11	20.80	25.73	29.31	34.25
12	21.41	26.32	29.92	34.83
13	22.01	26.94	30.55	35.46
14	22.61	27.51	31.13	36.05
15	23.21	28.14	31.71	36.64
16	23.82	28.74	32.32	37.24
17	24.41	29.31	32.92	37.84
18	25.02	29.89	33.53	38.43
19	25.63	30.49	34.13	39.03
20	26.23	31.09	34.73	39.63
21	26.83	31.69	35.33	40.24

New employees may be placed on the schedule from Step 1-15 based on previous mechanic

ASE Certification Recognition

- \$.20 increase for each School Bus ASE certification S1 through S6 (up to a \$1.20/hour)
- \$.30 an hour additional for Mechanics that achieve ASE-Certified Master School Bus Technician including S7 certification
- \$.10 an hour additional for any other District approved ASE certification Total combined ASE stipends will not exceed \$2.00 hour

Loss of ASE certification will result in loss of that portion of ASE stipend

Mechanic Lead Stipend

\$.50 an hour

INDEPENDENCE SCHOOL DISTRICT TRANSPORTATION SUMMER WORK SALARY SCHEDULE SUMMER 2026

	Attendant Hourly	Van Driver Hourly	CDL Driver Hourly
Step	Rate	Rate	Rate
1	14.60	17.03	19.90
2	14.96	17.47	20.30
3	15.32	17.94	20.70
4	15.68	18.36	21.10
5	16.04	18.80	21.50
6	16.40	19.27	21.90
7	16.75	19.70	22.30
8	17.11	20.14	22.70
9	17.48	20.61	23.10
10	17.83	21.05	23.50
11	18.19	21.49	23.90
12	18.55	21.95	24.30
13	18.91	22.39	24.70
14	19.26	22.83	25.10
15	19.63	23.27	25.50
16	19.99	23.72	25.90
17	20.34	24.16	26.30
18	20.70	24.60	26.70
19	21.06	25.04	27.10
20	21.41	25.48	27.50
21	21.78	25.92	27.90

DRIVER OTHER PAY:

Early Education Mid-day Routes 1 - 1/2 hours guaranteed at hourly rate
Routes Mid-day Route 1 hour guaranteed at hourly rate
Shuttle Route 1 hour guaranteed at hourly rate
Late Activity 1 - 1/2 hours guaranteed at hourly rate

Spare Driver \$7.25 per day in addition to guaranteed 6.25 hours a day at driver's hourly rate

Driver Mentor \$9.25 per day in addition to driver's hourly rate

Route Driver Trip Rate Step 1 of salary schedule

Trip Driver Rate (Non Route) Placed on driver salary schedule at the discretion of the Director of

Transportation based on experience

ATTENDANT OTHER PAY:

Attendants assigned to work with students identified as Emotionally Disturbed on specialized routes, specifically Independence Academy Day Treatment, will receive an additional \$1.00 per hour.

ALL OTHER PAY:

Trainees \$14.00 per hour up to 40 hours

All Extra Non-Driving Work \$14.00 per hour (wash buses, meetings, trash)

Bus Fueler \$14.00 per hour
Seasonal Bus Washing Crew \$14.00 per hour

INDEPENDENCE SCHOOL DISTRICT TRANSPORTATION SUPPORT STAFF SALARY SCHEDULE 2025-2026

	DISPATCHER	DISPATCHER	
Step	NO CDL	WITH CDL	COORDINATOR
1	18.64	19.18	21.32
2	19.06	19.61	21.75
3	19.49	20.02	22.17
4	19.90	20.43	22.59
5	20.32	20.86	23.00
6	20.72	21.25	23.40
7	21.14	21.68	23.83
8	21.57	22.11	24.25
9	21.98	22.52	24.66
10	22.39	22.92	25.07
11	22.79	23.33	25.47
12	23.20	23.75	25.89
13	23.64	24.17	26.32
14	24.04	24.57	26.73
15	24.45	24.99	27.13
16	24.87	25.40	27.54
17	25.29	25.83	27.98
18	25.71	26.25	28.39
19	26.12	26.67	28.81
20	26.55	27.08	29.23
21	26.97	27.50	29.62
22	27.39	27.92	30.07
23	27.81	28.34	30.49

New employees may be placed on the schedule from Step 1-15 based on previous school bus and/or dispatching experience.

INDEPENDENCE SCHOOL DISTRICT TRANSPORTATION VAN DRIVER SALARY SCHEDULE 2025-2026

	Hourly
Step	Rate
1	17.03
2	17.47
3	17.94
4	18.36
5	18.80
6	19.27
7	19.70
8	20.14
9	20.61
10	21.05
11	21.49
12	21.95
13	22.39
14	22.83
15	23.27
16	23.72
17	24.16
18	24.60
19	25.04
20	25.48
21	25.92
22	26.37
23	26.82

OTHER PAY:

Early Education Mid-day Routes 1 - 1/2 hours guaranteed at hourly rate

Routes Mid-day Route 1 hour guaranteed at hourly rate
Shuttle Route 1 hour guaranteed at hourly rate

Late Activity 1 - 1/2 hours guaranteed at hourly rate

Spare Driver \$7.25 per day in addition to guaranteed 6.25 hours a day at driver's hourly rate

Driver Mentor \$9.25 per day in addition to driver's hourly rate

Route Driver Trip Rate Step 1 of salary schedule

Route Driver Trip Rate - full benefits Same as salary schedule placement

Trip Driver Rate (Non Route) Placed on driver salary schedule at the discretion of the Director of

Transportation based on experience

Trainees \$17.50 per hour up to 40 hours

All Extra Non-Driving Work \$17.50 per hour (wash buses, meetings, trash)

Bus Fueler \$17.50 per hour Seasonal Bus Washing Crew \$15.00 per hour

INDEPENDENCE SCHOOL DISTRICT TRAVEL SALARY SCHEDULE 2025-2026

Position	Rate
Superintendent	8,365.00
Deputy Superintendent, Assistant Superintendents, Director of Human Resources	5,354.67
Director of Technology, Director of SpEd, Director of Nutrition Services, Director of Family Services, Director of Health Services, Director of Kids Safari, Family Services Coordinator, Nutrition Services Supervisor, Youth Activities Coordinator, High School Activities Directors	3,684.10
Technology Integrationist Specialist, Director of Title I, Director of Public Relations, Director of Foundation/Volunteer Services, District Compliance Officer, Director of Adult Education, Director of Head Start	1,787.40
Board of Education Secretary	1,747.84
Instructional Coach, Facility Purchase Supervisor	1,685.38
Secondary School - Principal, Associate Principal, Assistant Principal, Administrative Intern; Middle School Principal; Assistant Director of Secondary SpEd; Assistant Director of Kids Safari	1,073.27
School Psychologist, At-Risk Specialist, Wellness Coordinator, Middle School Assistant Principal	873.40
Elementary Principal	450.00
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 $[{]f @ 1.05em}$ Travel stipends above includes travel within the metro area.

② Travel rate for off-scale travelling positions:

Paid at federal per mile reimbursement rate for travel between locations

Agenda Item #:
Subject / Title: Approval of Career Ladder for 2025-2026 - Stages I, II, and III
_XAction RequiredInformation Only (check one)
Description of Issue:
Background and rationale for this program / item The Administration recommends approval to continue the Career Ladder Program for the 2025-2026 school year with the state funding a portion of the program.
Desired results
Approval of Career Ladder Program, Stages I, II and III for the 2025-2026 School Year.
Personnel N/A
Resources N/A
Reviewed and Recommended: Superintendent 3/25/25 Date
Motion for Board Action:
The Board of Education approves the 2025-2026 Career Ladder Program, Stages I, II, and III for District teachers that participate in the program.
Motion: Second:
Board Action: Approved Not Approved Postponed (check one)

Agenda Item #:
Subject / Title: Approval of Independence School District Comprehensive
Literacy Plan
X_Action RequiredInformation Only (check one)
Description of Issue:
Background and rationale for this program / item The Independence School District (ISD) Comprehensive Literacy Plan is a strategic framework guiding literacy instruction from birth through grade 12. It outlines key components such as literacy philosophy, leadership, curriculum, instruction, assessment, and professional development. The plan emphasizes early literacy development, phonics, fluency, vocabulary, and comprehension while ensuring alignment with Missouri Learning Standards. It incorporates a Multi-Tiered System of Support (MTSS) to identify and address student needs, and Reading Success Plans to assist struggling readers. Additionally, the ISD prioritizes family partnerships, professional development for educators, and a systematic approach to improving literacy outcomes through data-driven assessments and targeted interventions. The document includes a multi-year timeline with specific goals to enhance literacy instruction and implementation with alignment to the Department of Elementary and Secondary Education literacy goals, MSIP 6 requirements and Senate Bill 681.
Desired results Approval of the Independence School District Comprehensive Literacy Plan
Personnel N/A
Resources N/A
Reviewed and Recommended: Superintendent 3/20/25 Date
Motion for Board Action:
The Board of Education approves the Independence School District Comprehensive Literacy Plan as presented.
Motion: Second:
Board Action: Approved Not Approved Postponed (check one)

Agenda Item #_V. 5.

This is an active Bid proposal, so no information will be disclosed until the Board of Education acts on the presented information at the Board of Education meeting.

Agenda Item #_V. 6.

This is an active Bid proposal, so no information will be disclosed until the Board of Education acts on the presented information at the Board of Education meeting.

Agenda Item #:		
Subject / Title: <u>Approval of Adjus</u> <u>Calendar</u>	stments to the 20	24-2025 School District
X Action RequiredInf	ormation Only	(check one)
Description of Issue:		
Background and rationale for this program Due to inclement weather, eleven days of is required to make up seven missed of recommends using March 3, March 17, I regular student attendance days.	of school attendance days. The Administr	ration has reviewed the calendar and
Desired results Change March 3, March 17, March 24, Mattendance days.	larch 31, April 28, Ma	ay 5, and May 12, 2025 to student
Personnel This change would be effective for all K-1	l2 students and teacl	ners.
Resources N/A		
Reviewed and Recommended: _	Superintendent	3/26/25 Date
Motion for Board Action:		
		24 School Calendar to March 3, March , 2025 to regular student attendance
Motion:	Second:	
Board Action: Approved	Not Approved	Postponed (check one)

INDEPENDENCE PUBLIC SCHOOLS 2024-2025 CALENDAR

Teacher - Revised 3/5/25

	J	IULY 2	024			AL	IGUST	2024			SEP	TEMBE	R 2024		OCTOBER 2024				
M	T	W	T	F	M	T	W	T	F	М	T	W	T	F	М	T	W	T	F
1	2	3	4	5				1	2	2	3	4	5	6		1	2	3	4
8	9	10	11	12	5	6	7	8	9	9	10	11	12	13	7	8	9	10	11
15	16	17	18	19	12	13	14	15	16	16	17	18	19	20	14	15	16	17	18
22	23	24	25	26	19	20	21	22	23	23	24	25	26	27	21	22	23	24	25
29	30	31			26	27	28	29	30	30					28	29	30	31	
Student Attendance 0		Student Attendance 10				Student Attendance 16			Student Attendance 19										
Teache	er Contr	act	0		Teache	r Contra	act	15		Teacher	Contrac	t	17		Teacher	Contra	ct	21	
NOVE	MBE	R 2024	1		DECE	MBEF	2024			JANUARY 2025				FEBRUARY 2025					
М	Т	W	T	F	М	T	W	T	E	М	T	W	Т	F	M	T	W	T	F
				1	2	3	4	5	6			1	_2	√ 3	3	4	3	6	7
4	-5	6	7	8	9	10	11	12	13	8	X	8	1	10	10	11	12	13	14
11	12	13	14	15	16	17	18	19	20	13	14	15	16	17	17	18	19	≥Q	21
18	19	20	21	22	23	24	25	26	27	20	24	22	23	24	24	25 `	26	27`	28
25	26	27	28	29	30	31				27	28	29	30	31					
Studen	t Attend	dance	15		Student	Attend	ance	13		Student /	Attenda	nce	12		Student.	Attenda	nce	11	
Teache	er Contr	act	16		Teacher	Contra	ect	13		Teacher	Contrac	t	14		Teacher	Contrac	tt	12	
MAR	CH 20	25	1017.0	APRIL 2025					MAY 2025				JUNE 2025						
M	T	W	T	F	M	Т	W	T	F	M	<u>T</u>	W	T	E	M	T	W	<u>T</u>	F
3*	4	5	6	7		1	2	3	4				1	2	2	3	4	5	6
10	11	12	13	14	.7	8	9	10	11	5*	6	7	8	9	9	10	11	12	13
17	18	19	20	21	14	15	16	17	18	12*	13	14	15	16	16	17	18	19	20
24	25	26	27	28	21	22	23	24	25	19	20	21	22	23	23	24	25	26	27
31*					28*	29	30			26	27	28	29	30	30				
Studen	t Attend	lance	19		Student	Attend	ance	19		Student A	Attendar	nce	17		Student	Attenda	nce	0	
Teache	r Contr	act	21		Teacher	Contra	ict	20		Teacher	Contrac	t	20		Teacher	Contrac	<u>tt</u>	1	

A. Contract Days

July	0	Jan	14
August	15	Feb	12
Sept	17	March	21
Oct	21	April	20
Nov	16	May	20
Dec	13	June	_1
			170

Required Student Contact Days
Required Teacher Contract Days
170
Float Work Day
1
Total Contract Days
171

Quarter 1: August 19th - October 11th Quarter 2: October 15 - December 20th Quarter 3: January 7th - March 7th Quarter 4: March 11th - May 23rd Tentative Summer School Start - May 28, 2025 Graduation May 16 & 17, 2025 Seniors Last Day - May 15th

Weather Make Up Days:

#1 March 3, #2 - May 5, #3 - March 31, #4 - April 28, #5 -May 12 Additional Make Up Days March 17, March 24, May 28, May 29, May 30, June 2

Non Work Days Before / After Contract Days

Non School / Non Contract

Professional Development - No School / Contract

First / Last Day of Semester Teacher Work Day

Parent Teacher Conference Week

Agenda Item #:
Subject / Title: Approval of the Compilation of Communications from March Board Meeting Planning and Snow Day Makeup
X_Action RequiredInformation Only (check one)
Description of Issue:
Background and rationale for this program / item In accordance with Board Policy G-285-B, any information or records intended for distribution to Board members must be approved for release by the Board of Education when such information is not already compiled in a prepared and readily accessible document.
Desired results
Personnel District Personnel
Resources District staff estimate that it would take a combined 580 hours at a District cost of \$10,739.49 based upon the actual professional staff time to compile the requested information.
Reviewed and Recommended: Superintendent Date
Motion for Board Action:
Approval of the Compilation of Communications from March Board Meeting Planning and Snow Day Makeup.
Motion: Second:
Board Action: Approved Not Approved Postponed (check one)